"We are at a critical point where we need...

UNIVERSITY PRESIDENT/CEO FLAVIUS KILLEBREW
This master plan "writes the script" for future growth of both the Island and Momentum Campuses. It establishes a vision for growth that rises to the occasion by addressing critical resource allocation questions for both the near-term and long-term. How much future space will the university need? Where should research functions be located? How can the university foster a vibrant student life?

While it is not a crystal ball, this master plan attempts to answer these questions and many more. It anticipates future facility needs and enrollment growth, as well as infrastructure and utility requirements. It takes the best qualities that already exist on campus and enhances them. Above all, this document establishes a sense of place and enhances the identity of all campus locations.

Master Plan Highlights

- **Near-term Projects** - Including the Life Sciences Research Building; Arts, Media & Communications Building; and Learning Resource Center.
- **Future Front Door** - At the southwest corner of the island, a new Visitor and Interpretive Research Center, with an iconic viewing tower, becomes the new emblem for the campus.
- **Outdoor Green Space** - The master plan increases overall green space from 18 acres to 29 acres on the Island Campus and links buildings to one another via a network of pedestrian pathways and gathering places.
- **Land Use Configuration** - On the Island Campus, research, science, and engineering grow west while arts, media, & communications and liberal arts grow east. Student life thrives in the south section and around the water's edge.
- **Developing Momentum** - The new campus, which has already begun to house athletics and recreation functions, will become the future home of a 10,000 seat convocation center, additional housing, and mixed use functions.

Guiding Principles

1. **Optimize Future Land Use on Main Campus for Academic and Research Purposes**
2. **Utilize Momentum Campus for Athletics, Future Housing, and Other Auxiliary Functions**
3. **Enhance Campus Connectivity and Access**
4. **Expand Upon the Spire (Enhance Campus Outdoor Spaces)**
5. **Capitalize on Being an Island Campus**
6. **Seek Transportation and Parking Solutions, to Manage Supply and Reduce Demand**